

Critical Infrastructure Dependencies

Prepared for

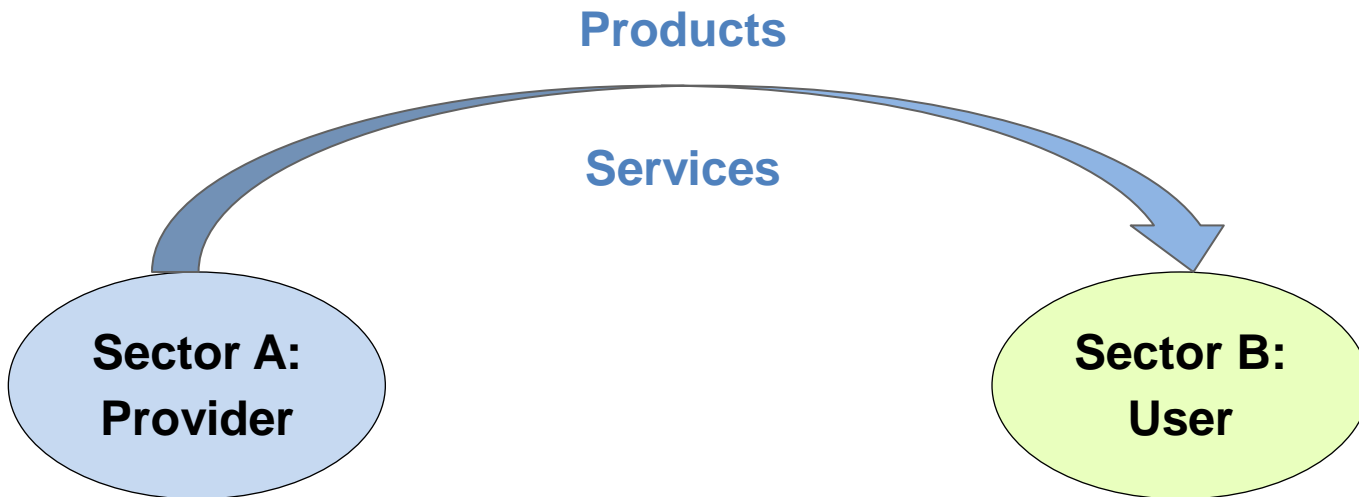
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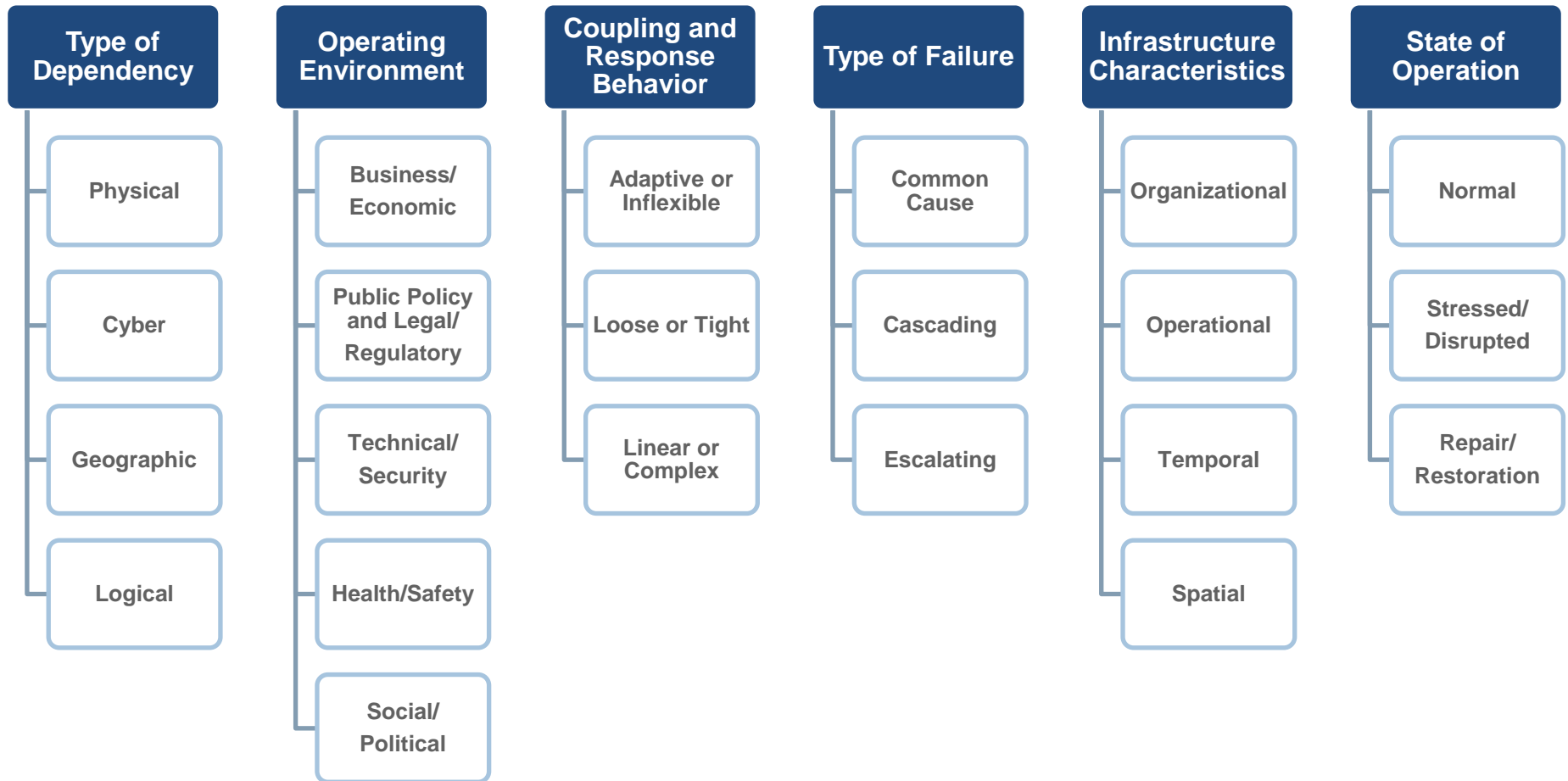
*Frédéric Petit and Julia Phillips
Infrastructure Assurance Center, Decision & Information Sciences*

Critical Infrastructure Dependency

- linkage or connection between two infrastructures, by which the state of one infrastructure influences or is reliant upon the state of the other



Dimensions of Dependencies



(Adapted from Rinaldi, Peerenboom, and Kelly, 2001)



Sector Dependency Matrix

SUPPORTING SECTOR

SECTOR OF INTEREST	CHEMICAL	COMMERCIAL FACILITIES	COMMUNICATIONS	CRITICAL MANUFACTURING	DAMS	DEFENSE INDUSTRIAL BASE	EMERGENCY SERVICES	ENERGY	FINANCIAL SERVICES	FOOD AND AGRICULTURE	GOVERNMENT FACILITIES	HEALTHCARE AND PUBLIC HEALTH	INFORMATION TECHNOLOGY	NUCLEAR REACTORS, MATERIALS, AND WASTE	TRANSPORTATION SYSTEMS	WATER AND WASTEWATER SYSTEMS
CHEMICAL																
COMMERCIAL FACILITIES																
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WATER AND WASTEWATER SYSTEMS																



Water Sector Dependency

Downstream Dependencies

Upstream Dependencies

- Chemical
- Communications
- Dams
- Energy
- Information Technology
- Transportation Systems

Is Dependent Upon

Water and Wastewater Systems Sector

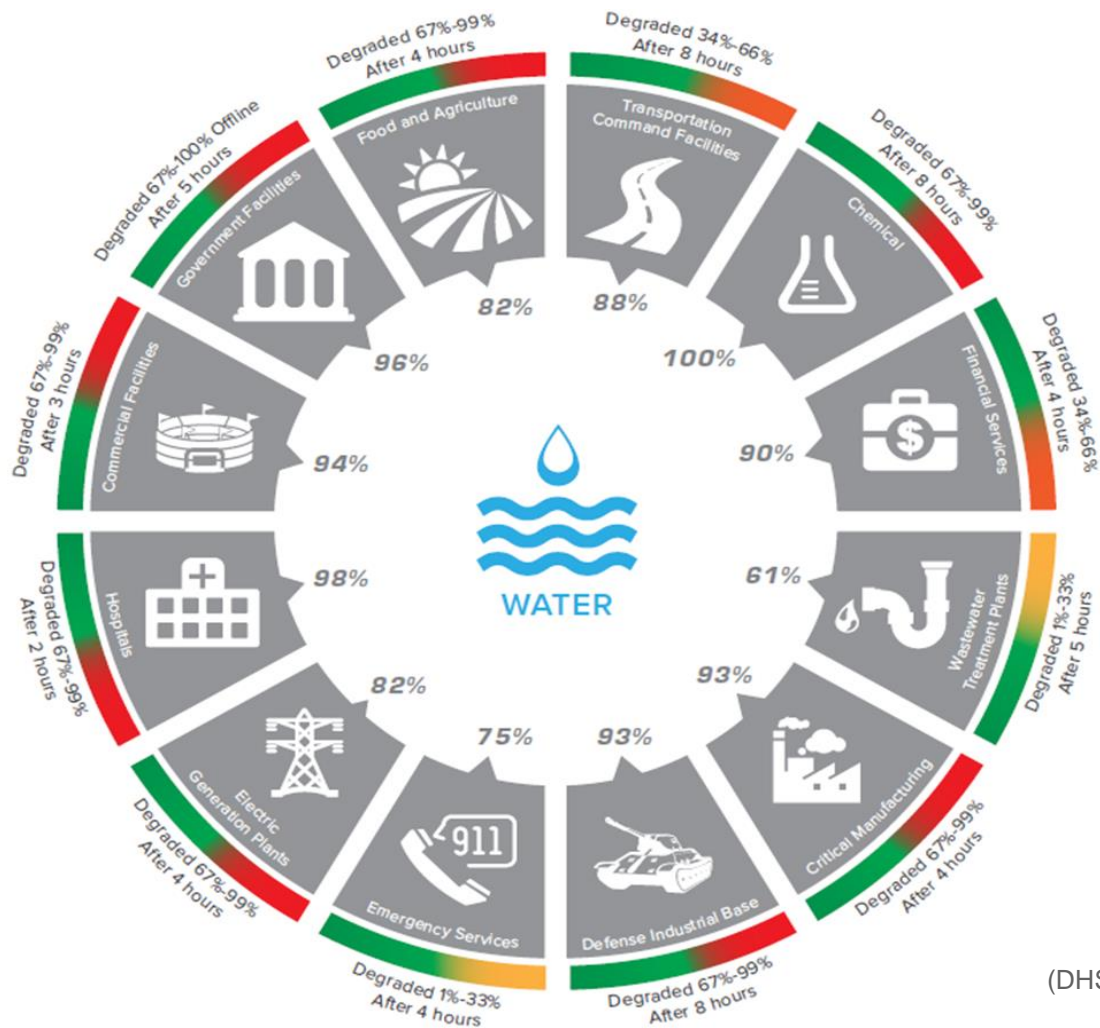
- Raw Water Supply
- Raw Water Transmission
- Raw Water Storage
- Water Treatment Facility
- Treated Water Storage
- Treated Water Distribution System
- Treated Water Monitoring System
- Treated Water Distribution Control Center
- Wastewater Facility
- Regulatory, Oversight, or Industry Organization

Provides Products To

- Chemical
- Commercial Facilities
- Communications
- Critical Manufacturing
- Dams
- Defense Industrial Base
- Emergency Services
- Energy
- Financial Services
- Food and Agriculture
- Government Facilities
- Healthcare and Public Health
- Information Technology
- Nuclear Reactors, Materials, and Waste
- Water and Wastewater Systems



Water Facility Dependency

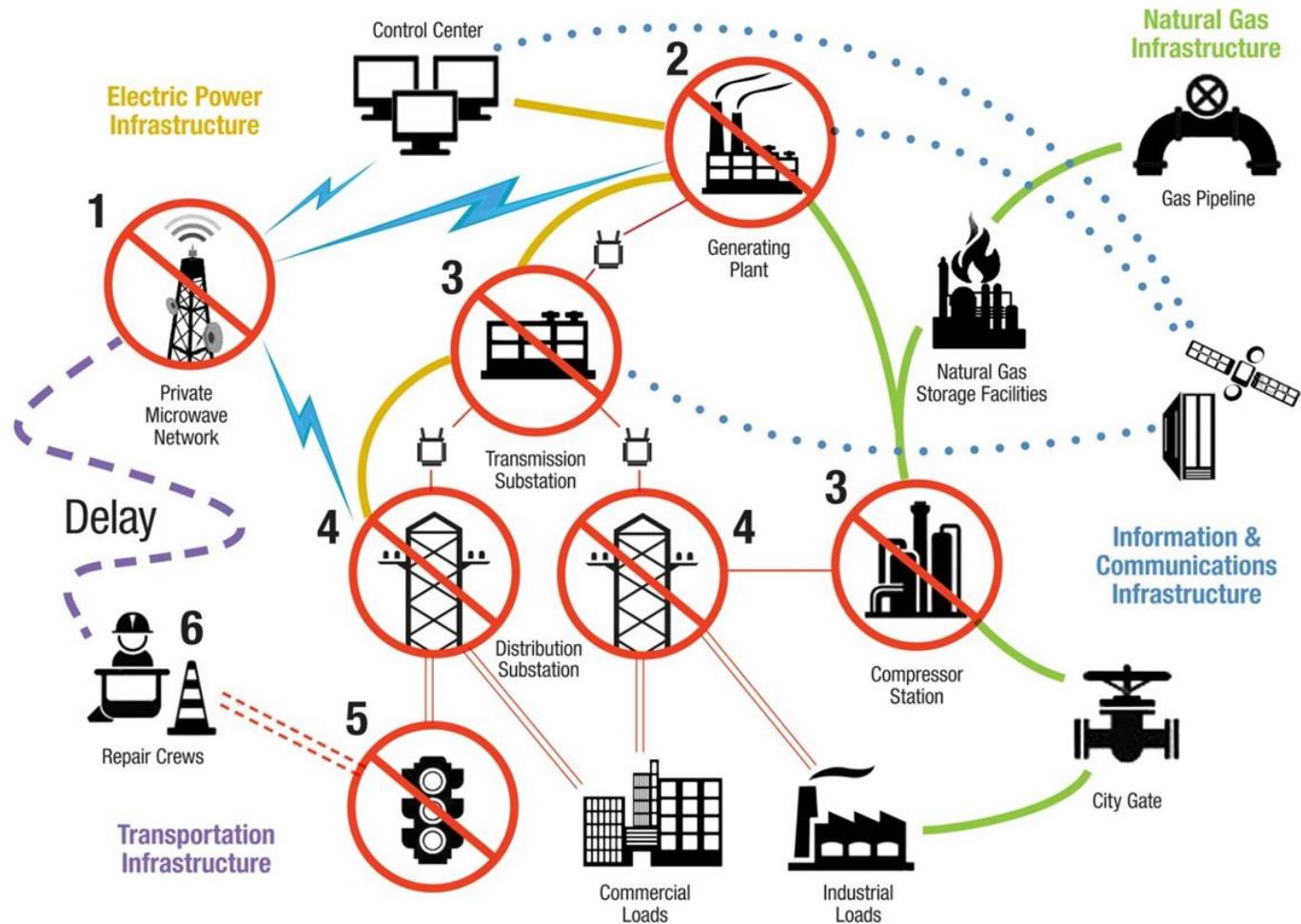


(DHS OCIA, 2014)

% of surveyed facilities dependent upon water

Cascading and Escalating Failures

WHY?



Critical Infrastructure Dependencies and Risk



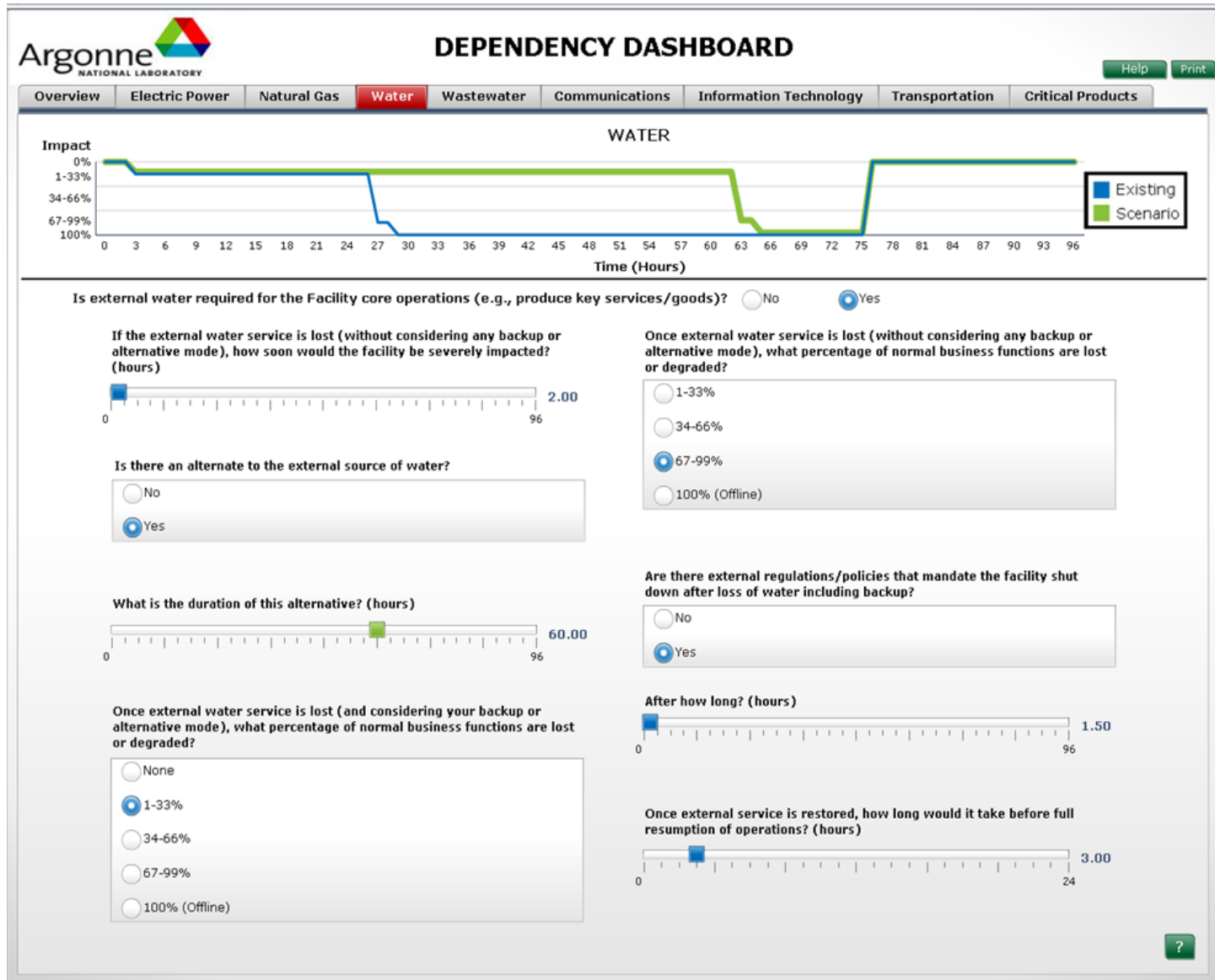
Critical Infrastructure Dependency

- Typical approaches
 - **Top-Down**
 - **Bottom-Up**

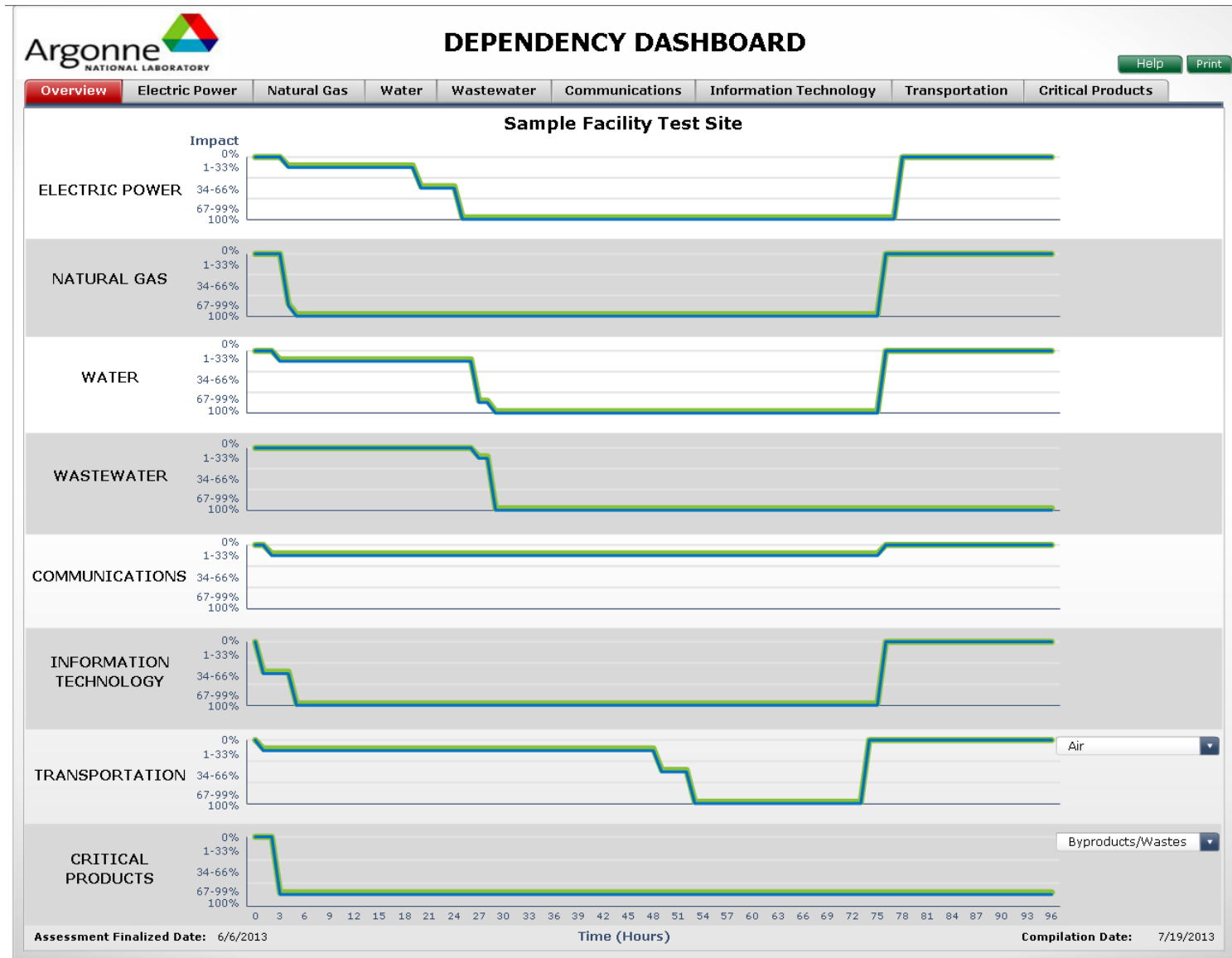
HOW?



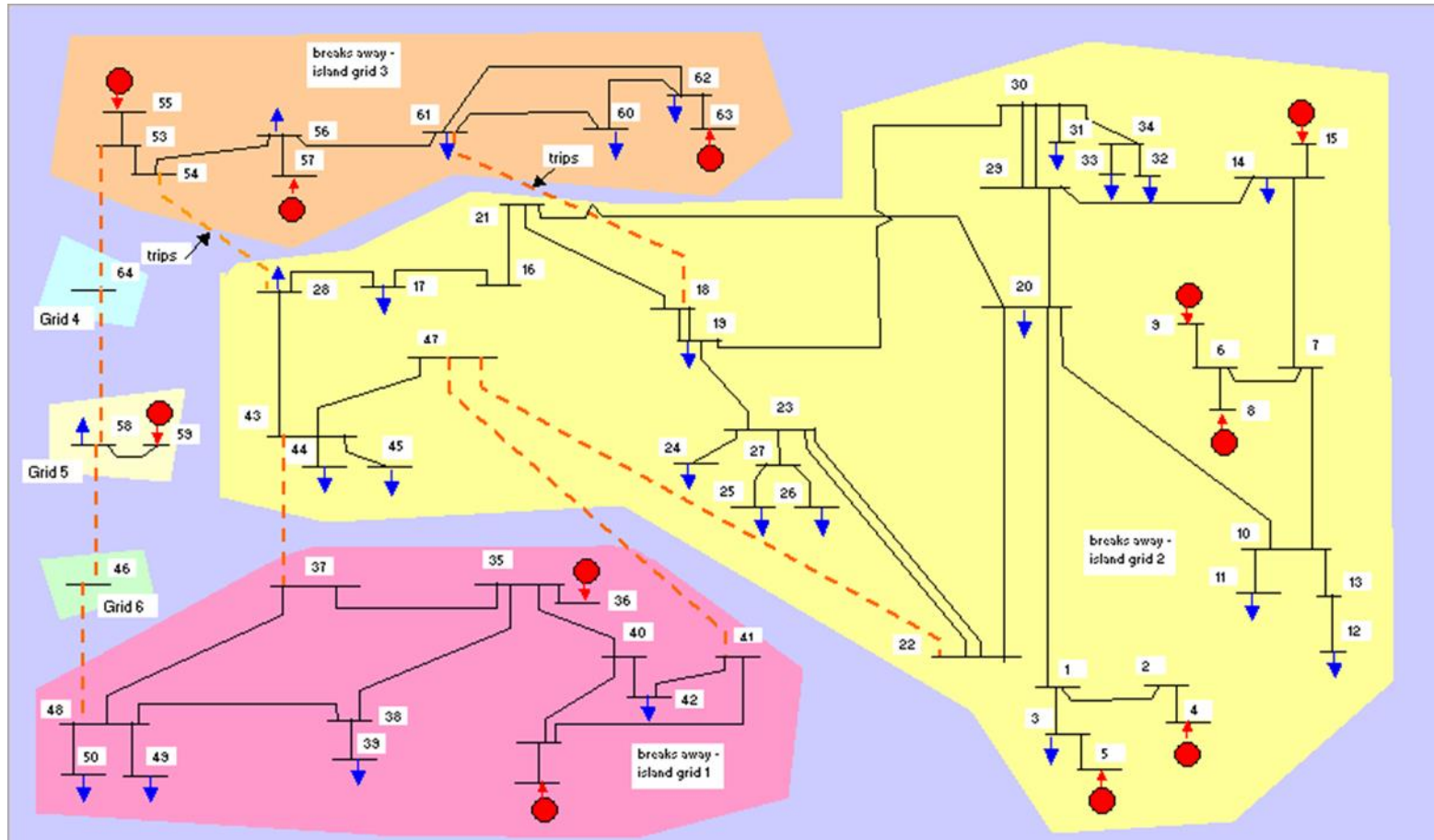
Dependency Curves Dashboard



Dependency Curves Dashboard (Cont'd)



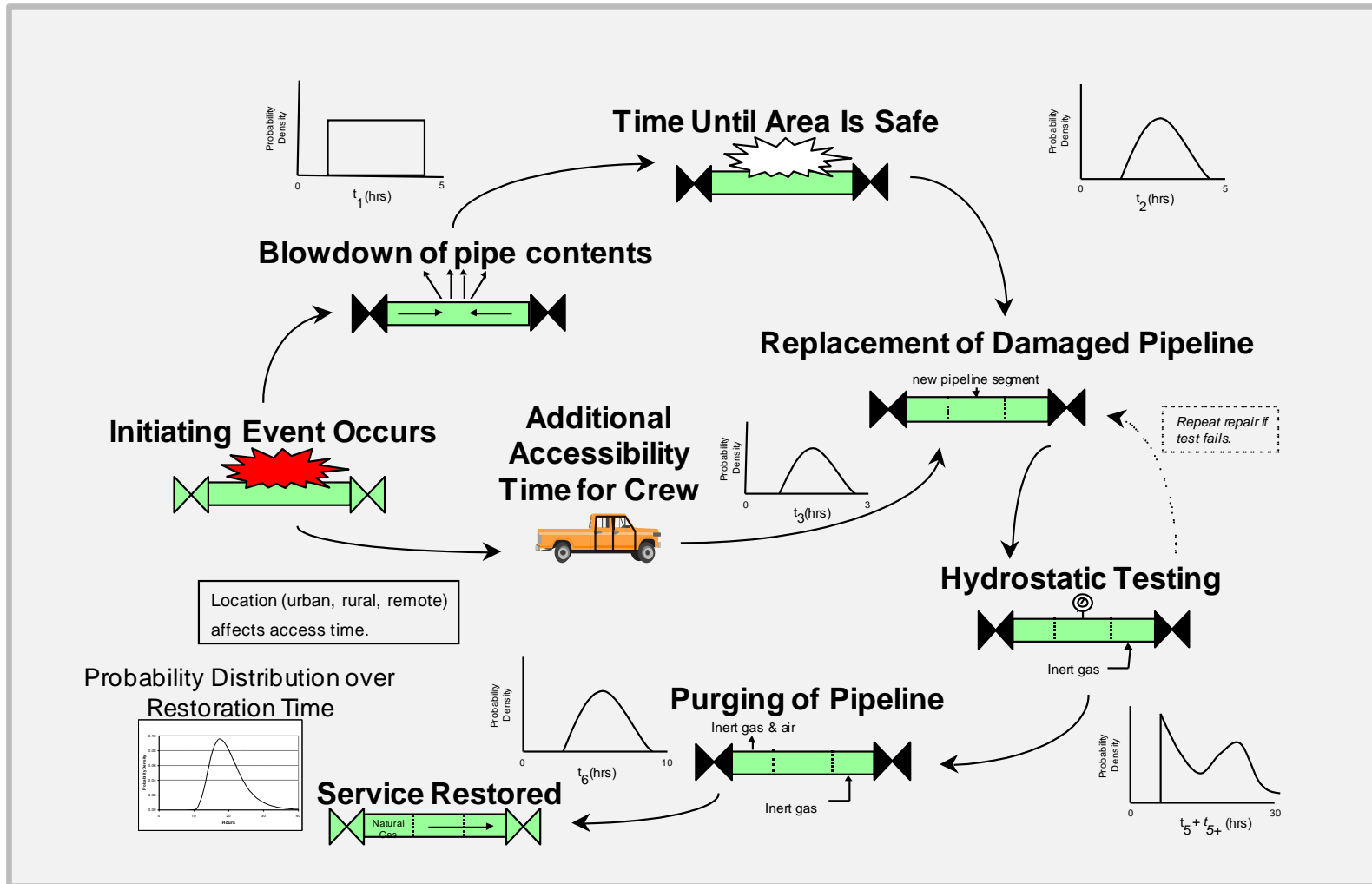
Critical Infrastructure Resilience



(Portante et al., 2011)



Critical Infrastructure Resilience



Summary

WHAT

- Dependencies are **complex and multi-dimensional**

WHY

- Infrastructure dependencies should be **factored into risk decisions** – protection/resilience
- **Assessment of interdependencies**

HOW

- There is **no one solution** to analyzing dependencies
- Dependencies constitute a growing research area with great **need for enhanced capability and innovation**

